



MISSION AND VALUES OF COUNCIL

"A Sustainable Community that is inclusive, attractive, healthy and pleasant to live in, that uses our land so as to preserve our history and environment, respects the rights and equality of our citizens and manages our future growth wisely."

AGENDA

BUSINESS OF AN URGENT NATURE

FOR THE

ORDINARY MEETING OF COUNCIL

18 DECEMBER 2014

OUR VISION

"A thriving and friendly community that recognises our history and embraces cultural diversity and economic opportunity, whilst nurturing our unique natural and built environment."

OUR MISSION

"To deliver affordable and quality Local Government services."

CORE VALUES OF THE SHIRE

The core values that underpin the achievement of the mission will be based on a strong customer service focus and a positive attitude:

Communication

Integrity

Respect

Innovation

Transparency

Courtesy

DISCLAIMER

The purpose of Council Meetings is to discuss, and where possible, make resolutions about items appearing on the agenda. Whilst Council has the power to resolve such items and may in fact, appear to have done so at the meeting, no person should rely on or act on the basis of such decision or on any advice or information provided by a Member or Officer, or on the content of any discussion occurring, during the course of the meeting.

Persons should be aware that the provisions of the Local Government Act 1995 (Section 5.25 (e)) establish procedures for revocation or rescission of a Council decision. No person should rely on the decisions made by Council until formal advice of the Council decision is received by that person. The Shire of Broome expressly disclaims liability for any loss or damage suffered by any person as a result of relying on or acting on the basis of any resolution of Council, or any advice or information provided by a Member or Officer, or the content of any discussion occurring, during the course of the Council meeting.

SHIRE OF BROOME
ORDINARY MEETING OF COUNCIL
THURSDAY 18 DECEMBER 2014
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12. BUSINESS OF AN URGENT NATURE

12.1 DRAFT 2036 AND BEYOND: A REGIONAL BLUEPRINT FOR THE KIMBERLEY

LOCATION/ADDRESS:	Nil
APPLICANT:	Nil
FILE:	ORL21
AUTHOR:	Director Corporate Services
CONTRIBUTOR/S:	Nil
RESPONSIBLE OFFICER:	Director Corporate Services
DISCLOSURE OF INTEREST:	Nil
DATE OF REPORT:	5 December 2014

SUMMARY: Council is requested to consider providing feedback to the Kimberley Development Commission on the draft document, "2036 And Beyond: A Regional Blueprint for the Kimberley"

BACKGROUND

Previous Considerations

Nil

Correspondence was received from the Kimberley Development Commission (KDC) on 11 November 2014 (Attachment 1) advising the Shire of Broome of a public submission period that was seeking comment and feedback on the aforementioned draft Regional Blueprint for the Kimberley. This document has previously been circulated to Councillors under separate cover and is available electronically on the KDC's website, www.kdc.wa.gov.au. A copy of the Draft Overview for Public Comment and a Frequently Asked Questions sheet forms Attachments 2 and 3 to this report respectively. The public submission period officially closed to members of the public on 3 December 2014, however in consideration of the timing of Ordinary meetings of Council (OMC), verbal advice from the KDC has confirmed that Council may make formal submission following consideration at the 18 December 2014 OMC.

The document has been developed over the past 18 months and is claimed to be "an aspirational and future focussed plan that has been designed to guide and shape the transformation of the Kimberley well into the future."

"The Blueprint creates a platform for leadership to stand upon, to engage maturely and constructively across all levels of government, community and industry.

In its aspirational future, Kimberley could have a population of 92,000 by 2036, sustained by an economy led by Agriculture and food production, Minerals and energy production, tourism visitation and supported by a broadening range of industry activity. The resultant labour market would sustain an additional 34,000 new jobs, of which Aboriginal people would need to be involved in over 19,000 new jobs. This transformational outcome would provide a vital underpinning of the future Kimberley society and economy.

Embracing the aspirational future points to six agendas to change the Kimberley:

1. Regional Leadership and development-readiness - towards a culture of strong local leadership that is engaged proactively and maturely in achieving the potential of our region and its people.

2. Enhancing the Capability Services Sector - constructively engage with governments and key service delivery agencies (health, education, housing and workforce development) to ensure they are strong enablers, not barriers, for our regions success.

3. Aboriginal Advancement - a purposeful regional approach to ensuring that Aboriginal people have the capabilities, opportunities and incentives to reach their potential as an integral part of our region's development.

4. Industry and Resources Development - unlocking the sustainable development of our natural resources to add value for the State and create enduring legacy assets in the region.

5. Developing our Regional Centres - developing vibrant and viable regional centres as a key to supporting population growth and enhancing the Kimberley lifestyle.

6. Infrastructure for driving growth - encouraging a deliberate and proactive approach to developing key infrastructure as a catalyst for development."

Further to this, the Blueprint sets a vision which is based on the principles of "People, Place and Prosperity" having strong alignment with the Shire of Broome's existing Strategic Planning documents.

The vision states:

"The Kimberley aspires to a long term future transformed into one of the world's most successful and sustainable regions. The hallmarks of the success will be:

People - a well-housed, highly educated and healthy people enjoying high amenity in sustainable communities

Place - a place with outstanding infrastructure, services and governance set within a well-conserved and iconic natural environment

Prosperity - shared prosperity arising from the success of the region's main drivers of economic opportunity: Agriculture, Rangeland Industries, Tourism, Minerals & Energy"

The following eight major goals have also been nominated with prescribed measurable targets:

- Minerals and Energy
- Agriculture and Food
- Tourism
- Rangeland Industries
- Housing
- Education and Training
- Health and Wellbeing
- Infrastructure, Service and Governance

Some of the targets include:

- "Tripling the value of production from the region's food industries to \$1 billion per year, coupled with raising agricultural food export earnings to \$590 million per year, and in so doing employing more than 6,000 people in the sector of which almost half could be Aboriginal.

- *Growing the output value of tourism to \$700 million per year by developing diversified product offerings into a more globally recognised industry, employing 8,000 people and dramatically increasing Aboriginal involvement.*
- *Increasing the employment of Kimberley people in the growing minerals and resource sector to over 60% of the sector's workforce.*
- *Increasing the supply of regional housing by over 14,000 dwellings and strengthening the housing market through a wider range of housing solutions.*
- *Lifting the region's educational outcomes to mirror the norms that apply nationally.*
- *Achieving health indicators that match those in the rest of the State and nation.*
- *Providing infrastructure and services that meet the regional needs of industry and community to grow and develop safe and prosperous communities with high standards of community amenity.*
- *Investing in 'upstream' solutions to avert inevitable 'downstream' costs."*

Council is requested to consider comments and feedback provided by staff to form the basis of formal comment to be provided on the Blueprint to the Kimberley Development Commission.

COMMENT

From a Shire of Broome perspective, the document is seen to be positive with Broome nominated to be the Regional City of the Kimberley, Kununurra as the Regional Centre and Derby as the sub-regional centre. The document is 'aspirational' and predicts the region and Broome could grow to a population of up to 92,283 and 43,230 respectively by 2036. Broome and Kununurra have both been nominated aspirational average growth rates of 5%.

The aforementioned six agendas that have been proposed to change the Kimberley are supported. These are nominated as transformational priorities and cover a broad spectrum of challenges but also opportunities that are there for the region. Overall the intent of the Blueprint is to specify the aspirations for the region and then nominate measurable strategies to achieve such. The document does this well.

Attachment 4 to this report includes comments collated from staff regarding the draft document. It is recommended Council endorse this schedule for submission to the KDC.

It is noted that Appendix 3 of the Blueprint is a Preliminary Pipeline of Infrastructure and Service Projects. Amendment is proposed to this list to correct estimates on construction costs of some projects and propose the inclusion of projects such as Cape Leveque Road upgrade, Kimberley Regional Offices Redevelopment and Broome Urban Renewal Project.

Other feedback proposed includes:

- Recognition of the need to update the Local Commercial Strategy, Local Housing Strategy and Local Rural Strategy.
- Including an additional challenge to preserve the characteristics of the Kimberley whilst supporting other industries.
- Recognition that impacts of natural hazards are a challenge to land development.
- Recognition that the implications of the Bilateral Agreement of 2006 between Federal and State Government is a challenge.
- Focus on high value industries such as research and development.
- Develop a Tropical Aquaculture Research Facility Campus in Broome.
- Develop and upgrade infrastructure to facilitate export to south-east Asia.

- In regard to pastoral lease reform, consider the development of tourism enterprises that integrate Aboriginal culture and eco tourism.
- Enhance air transport connections between Broome and interstate and international destinations.
- New action to maintain market competitiveness as a tourist destination.
- New action to ensure Local Planning Strategies provide flexibility for pastoral lease diversification.
- Consider innovative approaches to stimulate investment in home ownership.
- Vocational training opportunities be provided in remote communities.
- Consideration of university sub-campus in Broome.
- Promote investment into the development of accommodation facilities for itinerant medical patients.
- Future revisions of the Blueprint to consider the Shire of Broome's Local Planning Strategy and Community, Economic and Environmental Profiles as part of the evidence base.
- Increase engagement with Native Title Holders.
- Update cost estimates for Regional Resource Recovery Park.
- The West Kimberley also be a focus for increased agricultural development.
-

CONSULTATION

Nil

STATUTORY ENVIRONMENT

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The Regional Blueprint does identify a preliminary pipeline of infrastructure and service projects. These projects have nominated estimated costs and responsibilities for delivery.

The Frequently Asked Questions document provided by the KDC (please see attached) does state, "...that the Blueprint is not designed to be a list of projects. But by determining the strategies, targets, goals and measures by which projects and initiatives will be assessed now and into the future the Blueprint provides a framework that can help proponents shape projects. Projects that can demonstrate the greatest and most focused contribution to these goals and targets will maximise the opportunities to receive favourable funding considerations from a range of sources."

STRATEGIC IMPLICATIONS

Our People Goal – Foster a community environment that is accessible, affordable, inclusive, healthy and safe:

Effective communication

Affordable services and initiatives to satisfy community need

Accessible and safe community spaces

Participation in recreational activity

A healthy and safe environment

High level social capital that increases community capacity

Our Place Goal – Help to protect the nature and built environment and cultural heritage of Broome whilst recognising the unique sense of the place:

Realistic and sustainable land use strategies for the Shire within state and national frameworks and in consultation with the community

A built environment that reflects arid tropical climate design principles and historical built form

A unique natural environment for the benefit and enjoyment of current and future generations

A preserved, unique and significant historical and cultural heritage of Broome

Retention and expansion of Broome's iconic tourism assets and reputation

Our Prosperity Goal – Create the means to enable local jobs creation and lifestyle affordability for the current and future population:

Affordable and equitable services and infrastructure

Affordable land for residential, industrial, commercial and community use

Key economic development strategies for the Shire which are aligned to regional outcomes working through recognised planning and development groups/committees

Our Organisation Goal – Continually enhance the Shire's organisational capacity to service the needs of a growing community:

An organisational culture that strives for service excellence

Sustainable and integrated strategic and operational plans

Responsible resource allocation

VOTING REQUIREMENTS

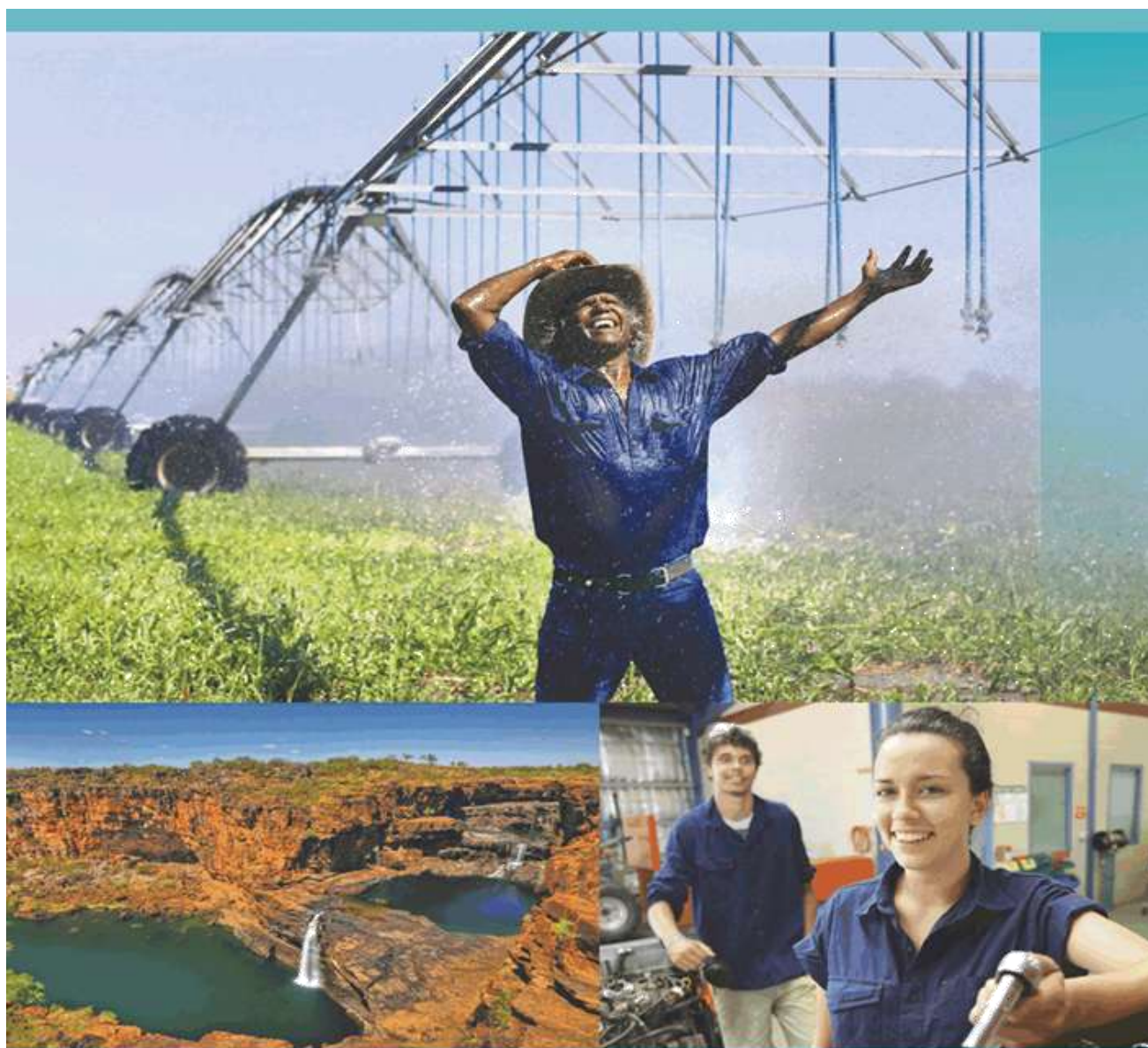
Simple Majority

REPORT RECOMMENDATION:

That Council request the Chief Executive Officer to thank the Kimberley Development Commission (KDC) for its efforts in developing the Draft "2036 And Beyond: A Regional Blueprint for the Kimberley", and provide the attached schedule of comments and feedback for their consideration in finalisation of the document.


Attachments

1. Overview: Draft 2036 And Beyond: A Regional Blueprint for the Kimberley
2. Blueprint Frequently Asked Questions
3. Comments on Regional Blueprint




2036 AND BEYOND: A REGIONAL BLUEPRINT FOR THE KIMBERLEY DRAFT OVERVIEW FOR PUBLIC COMMENT


Full report and supporting documents available at www.kdc.wa.gov.au



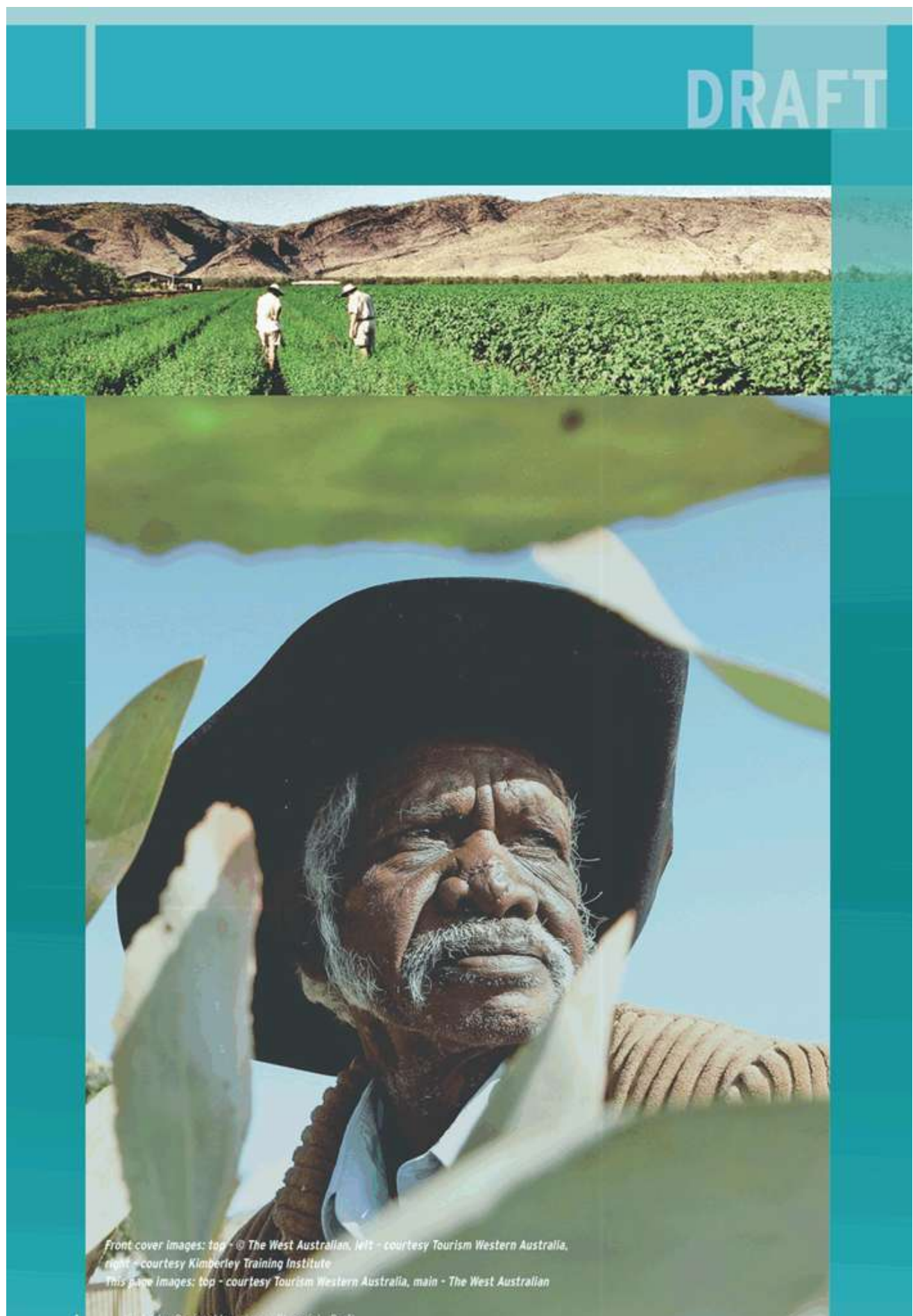
GOVERNMENT OF
WESTERN AUSTRALIA



ROYALTIES
FOR REGIONS



KIMBERLEY
DEVELOPMENT COMMISSION



FOREWORD

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"We are continually faced with a series of great opportunities brilliantly disguised as insoluble problems." - John Gardner¹

The Kimberley faces more than our fair share of seemingly insoluble problems. We also have the good fortune to enjoy great development opportunities.

The true potential of our future lies in the joining of the two.

In bringing these potentially divergent pathways together, this first Blueprint for the Kimberley seeks to illuminate a clear and compelling future vision for our region, and to identify those matters of greatest importance to achieving its enormous potential.

In this endeavour, the power of local leaders to achieve change by working towards common goals and with a consistent narrative cannot be underestimated. The Blueprint aims to support and harness such effective leadership by providing a common understanding and focus for our collective efforts. With a strong basis in evidence and analysis, the Blueprint provides an over-arching development story for the Kimberley which will support more effective and purposeful engagement with those who can contribute to better outcomes for our region and the State.

Working on the principle that you won't change what you don't measure, the Blueprint not only charts a future direction, but it is bold enough to set targets so we can monitor progress, and evolve the strategies, as we progress toward our goals.

The Blueprint does not shy away from the most difficult of issues that will impact our future. Our conversations across the region, and the detailed analysis of planning and evidence, have convinced us there is much more that unites, rather than divides, Kimberley people. This is particularly so when we look to our aspirations, opportunities and concerns for the future.

The Blueprint commences the process to chart that aspirational future by striving to unlock our greatest opportunities, and confront our most difficult challenges.

I encourage all those with an interest in the future development of the Kimberley and its people to give full consideration to this draft Blueprint. It is only with the benefit of your collective ideas, criticisms, and suggested improvements that the Blueprint will become a worthy platform from which we can all look forward to a bright and prosperous future.

Ralph Addis
Chairman

¹ John W. Gardner - U.S. Secretary of Health, Education, and Welfare under President Lyndon Johnson.

OVERVIEW

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ROAD TRAINS
50 METRES LONG



Images: top and bottom right - courtesy Tourism Western Australia, bottom left - courtesy Kimberley Development Commission

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OVERVIEW

With its unique people, landscapes and heritage, the Kimberley occupies a special place in the development story of both northern and Western Australia. As we look to the future, the importance of "getting it right" in the Kimberley is only likely to grow for the State and nation.

The Kimberley Regional Investment Blueprint presents an aspirational and future focussed approach to shaping that outcome.

There are a number of fundamental concepts that underpin the logic and intent of the Blueprint:

- The solutions to our most pressing social challenges are largely to be found in the development opportunities we enjoy
- Regional leadership will be central to achieving the potential of our region and people
- A clear and purposeful strategy, with broad ownership, will be a key to delivering the best regional development outcomes

The Blueprint creates a platform for leaders to stand upon, to engage maturely and constructively across all levels of government, community and industry.

The Blueprint sets measurable targets across the key strategies that will transform the region into the future. The targets have purposefully been set at levels that create aspiration.

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The Kimberley Regional Investment Blueprint is an aspirational and future focused plan that has been designed to guide and shape the transformation of the Kimberley well into the future.

The Blueprint recognises the diversity of the region, the complex challenges embodied in creating an inclusive, enduring, prosperous and balanced future, and creates a platform around which alternative development futures can be both assessed and monitored.

Kimberley in the development of the State

The development of the Kimberley is of increasing importance to the State and nation. Its future development will be built upon cultural and wilderness assets and unparalleled resources.

The underlying evidence points to the region's human capital, social and civic capital, economy and infrastructure being at an early stage of development.

The Kimberley faces a series of intrinsic challenges that are 'wicked' problems², the resolution of which hold an important key to its development.

Wicked problems are at the core of building human capital in the region, as well as providing the important infrastructure, services and policy settings that enable growth. Unresolved these problems constrain the region and result in unacceptable fiscal and social burdens. The Blueprint challenges the Kimberley to shift its development trajectory in a way that can reduce these burdens and stimulate and drive the many facets of its productive capacity.

Blueprint operating concepts

- Tying the resolution of social development challenges to the region's rapidly shaping economic development opportunities.
- Stimulating regional leadership capacity to be working effectively across government, private and community sectors on solution pathways that engender collective action.
- Creating strategy that is purposeful and determined and engages Kimberley people in change and development.

Blueprint is a platform

The Blueprint creates a platform for leadership to stand upon, to engage maturely and constructively across all levels of government, community and industry.

In its aspirational future, Kimberley could have a population of 92,000 by 2036, sustained by an economy led by Agriculture and food production, Minerals and energy production, tourism visitation and supported by a broadening range of industry activity. The resultant labour market would sustain an additional 34,000 new jobs, of which Aboriginal people would need to be involved in over 19,000 new jobs. This transformational outcome would provide a vital underpinning of the future Kimberley society and economy.

² 'Wicked' problems are complex and unique. Solutions to wicked problems are correspondingly unique with uncertain

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Embracing the aspirational future points to six agendas to change the Kimberley:

1. **Regional Leadership and development-readiness** - towards a culture of strong local leadership that is engaged proactively and maturely in achieving the potential of our region and its people.
2. **Enhancing the Capability Services Sector** - constructively engage with governments and key service delivery agencies (health, education, housing and workforce development) to ensure they are strong enablers, not barriers, for our regions success.
3. **Aboriginal Advancement** - a purposeful regional approach to ensuring that Aboriginal people have the capabilities, opportunities and incentives to reach their potential as an integral part of our region's development.
4. **Industry and Resources Development** - unlocking the sustainable development of our natural resources to add value for the State and create enduring legacy assets in the region.
5. **Developing our Regional Centres** - developing vibrant and viable regional centres as a key to supporting population growth and enhancing the Kimberley lifestyle.
6. **Infrastructure for driving growth** - encouraging a deliberate and proactive approach to developing key infrastructure as a catalyst for development.

Blueprint is measurable

The Blueprint sets measurable targets across the key strategies that will transform the region into the future. The targets have purposefully been set at the outer limits to create aspiration.

The targets, in turn, create Indicators of Progress that build accountability for change, create a basis for the monitoring of the region's development, and allow for the region to assess the contribution that future development concepts will make.

The Blueprint differs from other plans for the region, and breaks new ground:

- Its content speaks to the broadest evaluation of the issues and opportunities that the region faces, and does not shy away from the often challenging matters that will impact development into the future.
- Its audience are all those who either participate in or benefit from development of the region's people and resources.

The Vision³

The Kimberley aspires to a long term future transformed into one of the world's most successful and sustainable regions. The hallmarks of the success will be:

People - a well-housed, highly educated and healthy people enjoying high amenity in sustainable communities

Place - a place with outstanding infrastructure, services and governance set within a well-conserved and iconic natural environment

Prosperity - shared prosperity arising from the success of the region's main drivers of economic opportunity: Agriculture, Rangeland Industries, Tourism, Minerals & Energy

³ Alignment behind a single regional vision provides a pathway for future strategic collaborative work. The Commission will progressively advocate for a single regional vision.

OVERVIEW

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Transformation

Trans-form-a-tion • n. a qualitative change from one state to another (betterment, improvement, advance)

At the heart of the Blueprint is a vision for the region and a set of measurable goals:

- ✓ In those areas where the region has a Comparative Advantage, the aim is to achieve 'substantially above trend' growth and development.
- ✓ In the region's most significant areas of social disadvantage, the aim is to bring the region's capacity into parity with normal trends that would apply for the nation or for Western Australia.
- ✓ A focus on investments that the region can drive in infrastructure, services, policy and governance that enable, support and shape change and transformation⁴ into the future.

Comparative advantages and barriers

Figure 1 The Blueprint Vision and Goals



The Blueprint has developed eight major goals with related targets against which progress can be measured.⁵ Prominent in those targets are:

- Tripling the value of production from the region's food industries to \$1 billion per year, coupled with raising agricultural food export earnings to \$590 million per year, and in so doing employing more than 6,000 people in the sector of which almost half could be Aboriginal.⁶

⁴ Transformation: The Blueprint describes and defines the region's aspirational future and its implications. The changes that will be required to achieve the region's aspiration broadly defines the transformational future. Transformation is central to the Blueprint and the concept is further developed at Figure 2 and throughout the document.

⁵ The measurability of progress against more than 30 key transformational targets creates an enduring set of "Indicators of Progress" against which future development scenarios can be transparently judged. See Section 6 - Implementing the Blueprint.

⁶ The current and future demography of the region, coupled with the economic development and employment imperative for Aboriginal People requires growing Aboriginal participation in the region's labour market. The Commission acknowledges the inherent challenges involved but considers that employment and participation objectives must transcend ethnicity. A consistent participation rate across all demographic cohorts is central to the regional vision.

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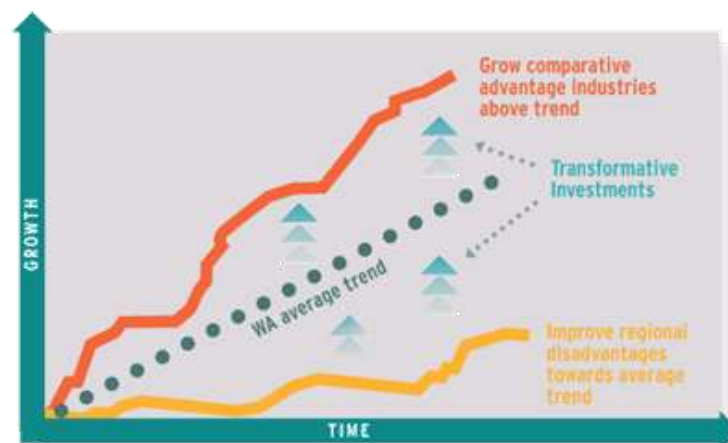
- Growing the output value of tourism to \$700 million per year by developing diversified product offerings into a more globally recognised industry, employing 8,000 people and dramatically increasing Aboriginal involvement.
- Increasing the employment of Kimberley people in the growing minerals and resource sector to over 60% of the sector's workforce.
- Increasing the supply of regional housing by over 14,000 dwellings and strengthening the housing market through a wider range of housing solutions.
- Lifting the region's educational outcomes to mirror the norms that apply nationally.
- Achieving health indicators that match those in the rest of the State and nation.
- Providing infrastructure and services that meet the regional needs of industry and community to grow and develop safe and prosperous communities with high standards of community amenity.
- Investing in 'upstream' solutions to avert inevitable 'downstream' costs.

A Blueprint with transformational targets that builds on industry advantages and regional strengths, delivering regional employment and strong social dividends.

These are ambitious goals. Achieving them involves sustained focus, commitment, change and reform in key areas. This envisaged change and the mechanisms to achieve it create the transformational power of the Blueprint.

The Blueprint is calling for the investment community to use its imagination to go beyond a 'business as usual' approach to design and craft innovative investments that drive change. Though there are many other plans and policies that will deliver within expectations, the Blueprint will support investment that drives the region well beyond most current expectations.

Figure 2 The Transformational Change Concept



OVERVIEW

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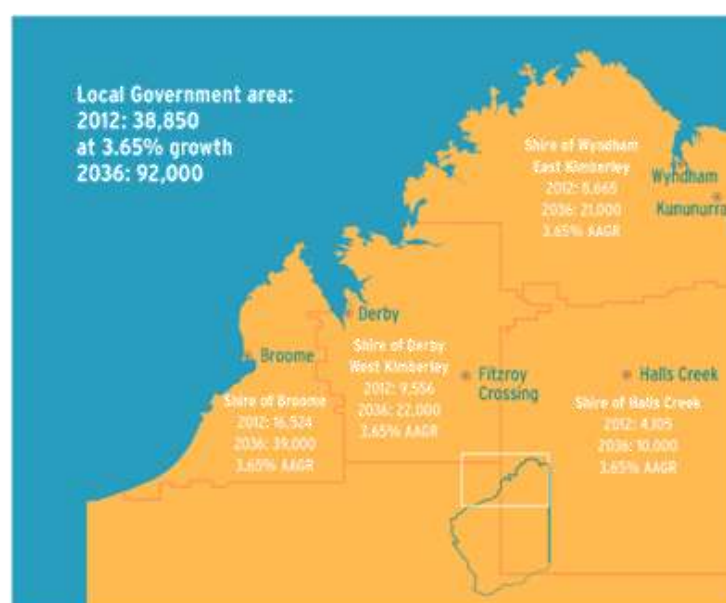
Population

The Blueprint presents a rationale for strategic investments, sound policy and strong governance in keys areas that could support a regional population with an average annual growth rate of approximately 3.65%. It is acknowledged that this is an aspirational or 'stretch' target. If this growth is sustained, supported and achieved, the region could be home to more than 92,000 people by 2036, an increase of nearly 145% on the 2011 population.

"A future Kimberley population of close to 92,000 by 2036 is achievable, practical and sustainable."

Population growth at that scale will create three communities approaching, or above, the 15,000 person threshold that has been identified as the population required to make a regional centre more resilient to economic downturn and adaptable to opportunity.

Map 1 Population map showing distribution and growth



Employment in 2036

The region aspires to labour market outcomes that mirror the norms that apply across the State and the nation. Outcomes of this scale will transform the Kimberley both economically and socially. Transformational changes are required. These aspirations, in turn, create some of the largest future challenges for the region.

The region aspires to a future population of over 92,000.⁷ This population will require an additional 34,000 jobs to achieve labour market participation rates that are consistent with the rest of Western Australia. The region's Aboriginal population will need to become engaged in 19,750 new jobs.

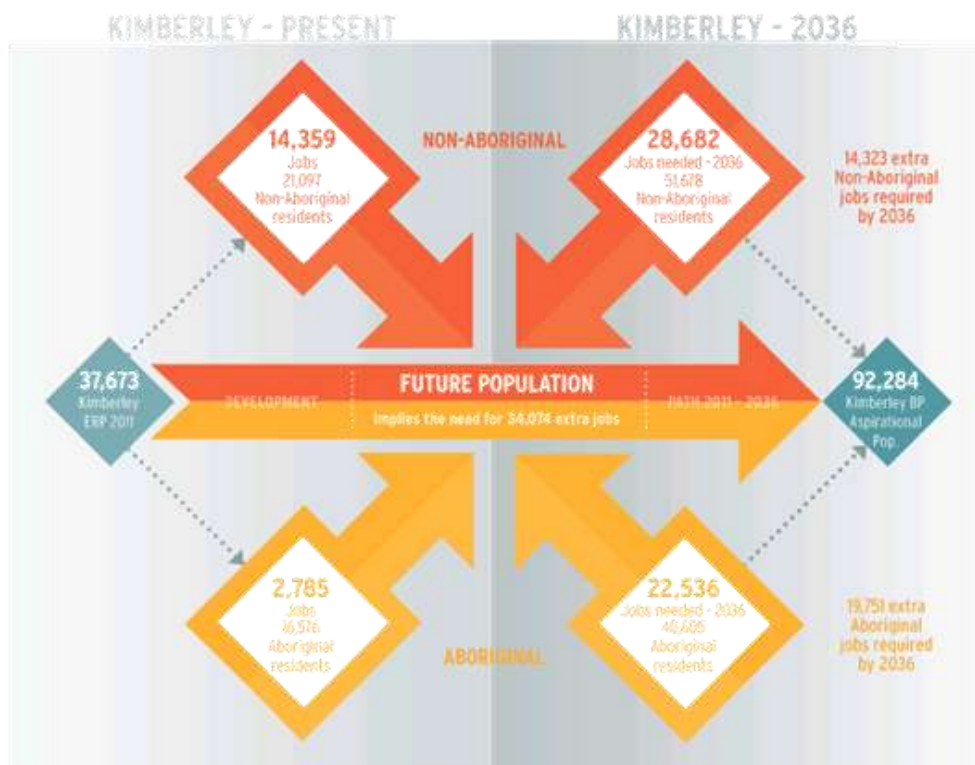
⁷ Draft Kimberley Planning and Infrastructure Framework - Regional aspirational population - Kimberley Planning Committee 2014.

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The Commission does not underestimate what will be required to achieve this target in particular. Systemic and structural change at a scale not previously contemplated will be required in many sectors. Extensive servicing and attitudinal changes will be required, along with high levels of strategic co-ordination. Innovative commitments and new delivery models will also be central to achieving these targets.

The outcome will be transformational for the region.

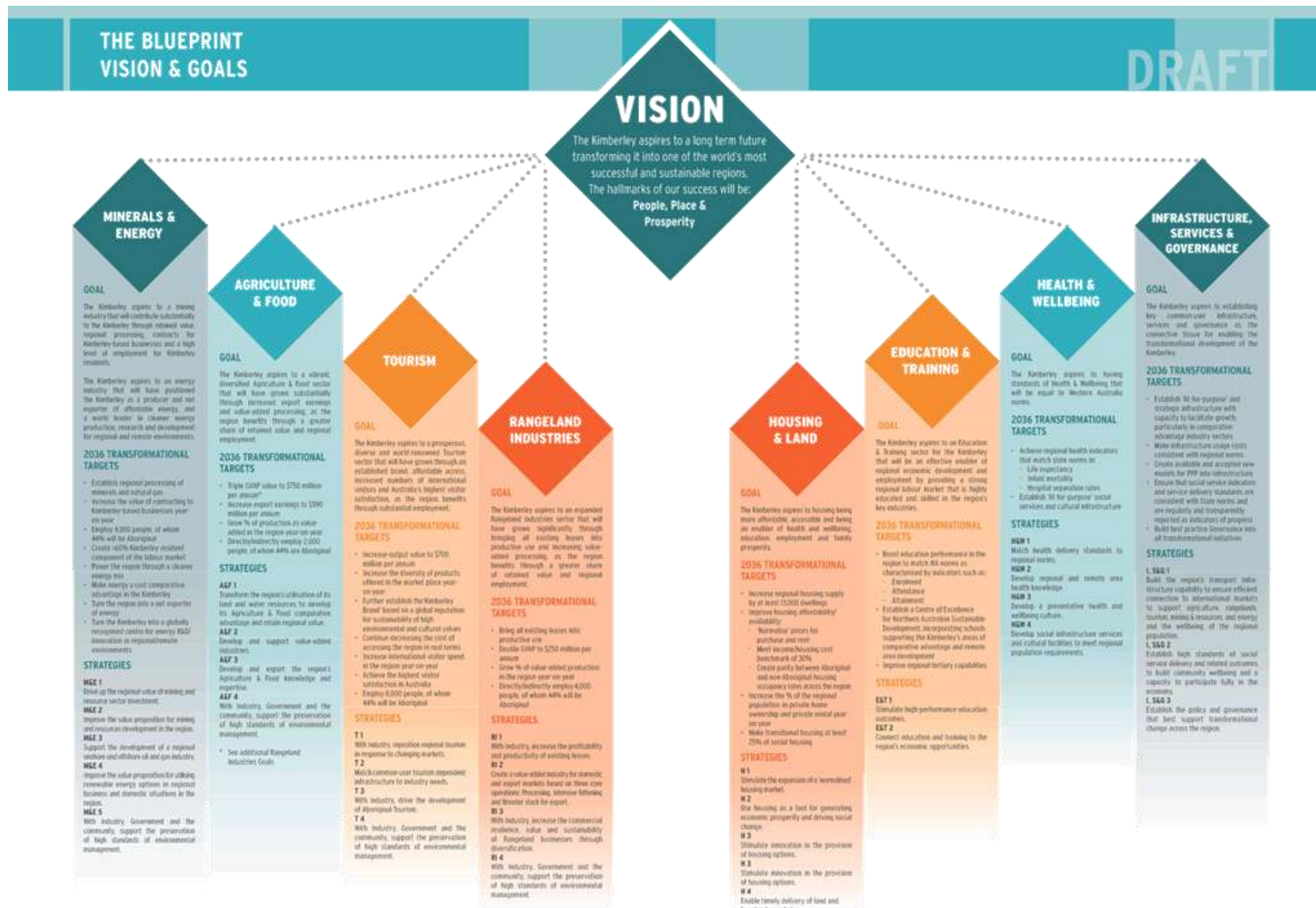
Figure 3 The Kimberley's Future labour market



The Commission believes that labour market participation at levels that are the norm elsewhere in the State and nation is the appropriate aspiration for the region.

The Blueprint recognises that population growth rate targets are sustained by growing the scale and diversity of the regional economy. The implications for both regional industries and the regional labour market will be very significant and will underpin the success of the Blueprint vision.

Industry growth and diversity creates the expanding platform for growth and development. This is the 'space' that the Blueprint targets to have its greatest impact. By fully developing and utilising the comparative advantages of the region, the region's economic drivers will sustain the greatest economic activity and profitability that will then provide the best conditions to sustain optimal labour market development.



OVERVIEW

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Figure 4 The machinery of regional growth



Graphic - Agknowledge® - Connecting Agriculture 2014

Our approach

It is recognised that this is the first such process in the region, and that shaping the future will be an iterative and progressive undertaking. By building not just a current set of priorities, but also the enduring principles determined by the region for itself into the Blueprint, the Commission and its strategic partners have set a clear standard for investment, consistent decision-making and vision-driven policy during the next two decades and beyond.

The course has already been set with significant Kimberley regional investment from successive State and Commonwealth Governments and more recently Royalties for Region expenditure that takes the long term investment to well over half a billion dollars. That investment was designed to facilitate an enhanced environment where the private sector could progressively activate and invest private sector capital. The momentum built from this investment must not be lost.

The Blueprint challenges those who invest their time, effort, resources and commitment in the region to craft all projects and future proposals around the goals that are identified. It is the sum of everyone's contribution to transforming the future that will define the way forward.

Looking to the future development of the Kimberley, the Blueprint is founded upon:

- An understanding of the region, including an evidence base that spans all of the key matters that will impact into the future.
- Commitments to:
 - Drive the economic development imperative and particularly the needs of a future population for jobs and supporting social and cultural infrastructure.
 - Address the often difficult social development constraints or barriers.
- A willingness to lead and influence how the future region thinks, acts and participates in development.
- A process to develop and empower regional leadership especially amongst the emerging cohorts of young adult leaders, to monitor progress and to help shape a changing future.

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Leadership

The Blueprint recognises that regional decision makers can prioritise and respond to investments in a range of different ways, from directing or securing public investment to influencing the development of good public policy that encourages, enables and supports private investment. The right policy settings create a sound, reliable and attractive environment for private investment whether independent of, or in partnership with, the Government sector.

The evidence

The Blueprint document draws heavily on supporting evidence from a wide range of contributing sources and existing planning processes. Many of those planning processes cross-inform the Blueprint. The evidence base around which the Blueprint has been developed is strong and is structured around:

- A rich context assessment that analysed 177 regional planning documents.⁸
- Strategic engagement with more than 77 key regional stakeholders during 2013 and 2014.
- Expert analysis of global megatrends, regional capacities and drivers and how these may affect the region's development.
- There are currently 21 Expert Position Papers:
 - for the region's areas of industry Comparative Advantage and unique determinants of development, and how these will drive the future economy and deliver against both social need and opportunity.
 - contributed by subject matter experts detailing the dynamics of areas of regional disadvantage identified as requiring the most significant efforts to unlock regional potential and human capacity.
- Peer review of the underlying principles and content of the Blueprint.⁹

The underlying analysis points to specific and often unique characteristics of the region and how it is placed both in the State and global contexts.

Imagine

What could the Kimberley look like if we got all the
key development issues right?

To help build the vision, the Blueprint imagines what that success will look like in a transformed Kimberley.

⁸ Table 16 Appendix 2

⁹ Table 20 Appendix 2

OVERVIEW

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Table 1 The future Kimberley transformed

IMAGINE a future for the Kimberley defined by...

Enablers	Economic success	Social dividends	Retained environmental values	Enhanced cultural strengths
✓ Fit-for-purpose common user infrastructure.	✓ A strong regional economy as the driving force of the wellbeing and shared prosperity of regional populations, connected to the rest of the world.	✓ Economic success generated and supported by transformative social dividends in the critical areas of housing, education and health.	✓ The importance of the Kimberley preserving its high environmental values as it achieves its economic and social development aspirations will remain critical.	✓ The region's traditional culture increasingly valued globally for its intrinsic qualities, and a source of great ideas, knowledge and experience, harnessed by the region's education system.
✓ Effective service levels across the human services sector.	✓ A set of established and emerging industries to underpin the region's economic success.	✓ The region housed like the rest of Australia: housing will be privately owned, families within social housing have viable access pathways for transitioning out of social housing as they take up education, a strong private housing market, a vibrant residential construction industry.	✓ Ongoing advances in knowledge and technology that increasingly support the achievement of sustainable development in the Kimberley.	✓ A modern culture of inclusiveness and cooperation necessary for the sharing of opportunity and prosperity that underwrites equality within the region. As the region's population invests further in its cultural development, a vibrant arts industry emerges, making a strong contribution to a vibrant society.
✓ Efficient and effective regional governance structures and processes.	✓ Thriving agricultural industries that grow, process and export a diverse range of high quality food products to feed tens of millions of people in the Asia-Pacific, driven by a highly skilled well-paid regional workforce.	✓ A well-housed regional population able to sustain its health and wellbeing, which in turn enables it to sustain national median rates of completion of education and training opportunities, which in turn enables it to become a healthy and highly skilled labour force sustaining specialised regional industries.	✓ The region's resident population and visitors to the region alike increasingly expect high environmental amenity as part of their lifestyle and experience.	✓ Culture of taking responsibility for our future.
✓ Regional leadership engaged in achieving a pragmatic and sustainable co-existence between development aspirations and the Kimberley's outstanding cultural and environmental heritage.	✓ Rangeland industries where all components are fully productive, driven by rising demand for high quality sources of protein in the Asia-Pacific and supported by appropriate tenure options. A large and growing component of the workforce is Aboriginal people who have taken the opportunity, driving their own advancement and economic independence.	✓ Prosperity improves as investment from increased average incomes flows into home ownership, generating equity and inter-generational wealth that increasingly stays and grows in the region.	✓ The region's international reputation underpinned by its outstanding ability and global reputation to maintain environmental values as it develops. ✓ Sustainable systems of land tenure that support a full and balanced range of economic, cultural and environmental uses.	✓ Culture of entrepreneurship and excellence.
✓ Public Policy that encourages human capital, individual and family resilience and economic independence.	✓ Large numbers of International visitors come every year from across the Asia-Pacific and elsewhere to experience iconic and unique tourism landscapes and adventure driven by a global reputation for highly sustainable tourism.	✓ The population moves along the education pathway with opportunity to transition into regionally based employment. Families make increasing investments in their housing, health, wellbeing, education and lifestyles, which in turn will drive a range of supporting industries.	✓ Environmental and cultural heritage as cores of a valued Kimberley brand.	
✓ Public Policy that encourages private sector investment and regional wealth creation.	✓ A growing tourism industry creating and driving employment for the region across a broad range of services. Aboriginal and non-Aboriginal people partner in the delivery of experiences and share the benefits.	✓ Health outcomes equal to the rest of the State, a healthy population underpinning a vibrant society, culture and labour force as industry development progresses.		
	✓ World-scale, world-class mining taking advantage of increasing global demand for high quality and sometimes unique minerals. Resources transported and shipped via efficient roads and ports. A highly skilled regional workforce supports the construction and operation.	✓ Aboriginal people enjoy the same economic and social opportunities and outcomes as the region's non-Aboriginal people: more appropriate, less crowded, privately owned housing, and a focus on health, education, employment and advancement.		
	✓ A net exporter of energy, connected through efficient distribution networks, earning and retaining income from the export of natural gas and investment in clean energy research and development. A highly skilled, well-paid regional workforce driving the energy sector.	✓ Aboriginal people participating equally with non-Aboriginal people in education, training and employment, commitment to inclusiveness, and appropriate pathways from education to employment, embraced by educators and employers across the region.		
		✓ Vastly improved health and wellbeing of Aboriginal people resulting from their sense of inclusion, increasing prosperity and independence. An ever-increasing contribution to social and cultural development as Aboriginal people successfully blend traditional ways with contemporary opportunities.		

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The Blueprint identifies the key strategies and priority actions for the region and its stakeholders that will collectively be required to drive change.

The Commission, with its strategic partners, has crafted the Blueprint to be expanded and refined over time as a 'live' tool to enable and guide development. As custodian, the Commission will take a leading role in advocating for the core elements that will build the strong regional future the Blueprint aspires to.

Six Agendas to change the Kimberley

The evidence and analysis within the Blueprint, and the development story this tells for the Kimberley, leads to six high-level regional "Agendas". These six Agendas represent the primary "levers" that will underpin the achievement of the Blueprint regional development objectives, and realisation of the full potential of the Kimberley and our people.

Importantly, these levers will need to be "activated" with great skill, courage and the conviction to shape the regions future. This is a task for all those who have an interest in and commitment to the proper development of this region. In this context, the Blueprint is a call-to-action for the regions leaders and community, government decision-makers, and the private sector, to align our collective efforts and investment towards achieving the transformation required in the Kimberley.

Agenda 1 - Regional Leadership and development-readiness

Towards a culture of strong local leadership that is engaged proactively and maturely in achieving the potential of our region and its people:

- Develop a clear and sustained approach to the building of leadership skills, confidence and engagement as a key to enabler of future regional development outcomes
- Contribute to the clear-thinking, shared understanding, and collaborative relationships (formal and informal) required to activate the regions leadership capacity
- Stimulate a culture of development readiness and an outward looking stance for the Asian century

Agenda 2 - Enhancing the Capability Services Sector

Constructively engage with governments and key service delivery agencies (health, education, housing and workforce development) to ensure they are strong enablers, not barriers, for our regions success:

- Removing policy impediments and driving policy innovation
- Housing as a driver of social change and economic reform
- Minimising market distortions

Agenda 3 - Aboriginal Advancement

A purposeful regional approach to ensuring that Aboriginal people have the capabilities, opportunities and incentives to reach their potential as an integral part of our regions development:

- Position the success of Aboriginal people as a central tenet of the broader regional development process
- Encourage effective engagement with Aboriginal leadership, alignment of native title interests, and locally-owned innovation in policy and service delivery
- Champion reforms to help people move from welfare dependence to successful engagement with the real economy
- Contribute to a clear-headed policy approach to Remote Communities so residents look to the future with the skills, choices and pathways to take their place in the regions social and economic life.

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Agenda 4 – Industry and Resources Development

Unlocking the sustainable development of our natural resources to add value for the State and create enduring legacy assets in the region:

- Facilitating ongoing agricultural development by connecting land and water resources to capital, capability and markets
- Enhancing the regional value of investment and production in resources and energy sectors
- Strengthening the tourism sector through improved visitor access and enhanced product offering
- Stimulating the productive use of rangelands resources through diversified uses of land and water

Agenda 5 – Developing our Regional Centres

Developing vibrant and viable regional centres as a key to supporting population growth and enhancing the Kimberley lifestyle:

- Growth Centre planning for Broome and Kununurra
- Development planning for Kimberley towns and communities
- Improving the amenity of Kimberley communities.

Agenda 6 - Infrastructure for driving growth

Encouraging a deliberate and proactive approach to developing key infrastructure as a catalyst for development:

- Contribute to effective early-stage identification of infrastructure investment requirements and thresholds
- Supporting innovative approaches to infrastructure funding, finance and management
- Building the region's infrastructure capacity.

The Commission's work will focus on leading regional effort across these priority areas.

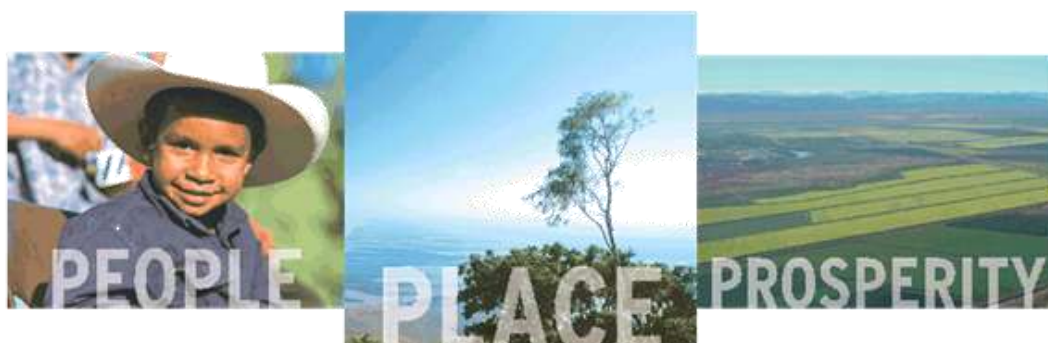
Figure 5 The Blueprint vision and transformational priorities



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Building on these priorities with its partners, the Commission plans to lead in and influence Blueprint implementation to:

- Increase regional prosperity, attract investment and contribute to State wealth.
- Drive improvements in regional wellbeing.
- Focus commitment across all sectors to transform how the region participates in and benefits from a sustainable future.
- Provide processes and mechanisms where progress against the targets and vision can be measured.¹⁰



The Blueprint contemplates a wide range of transformational goals, the achievement of which will be supported and prioritised into the future. Measuring success will be an important tool for the region to gauge its progress. The resulting *Indicators of Progress* will empower the region to chart how it is progressing against key metrics and, importantly, how to identify what settings are working best and those that need fine-tuning or reform. Similarly, scenario applications that will characterise alternative development futures can be measured against those factors that the region considers central to its future.

Figure 6 Blueprint - Measuring progress



Images: courtesy of Tourism Western Australia

¹⁰ Refer Table 15 - Indicators of Transformational Change and Figure 5 - Blueprint - Measuring progress

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INSTRUCTIONS FOR PUBLIC COMMENT

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Consultations

In a staged development process the Kimberley Development Commission undertook two formal and numerous informal rounds of consultations that provided a wide range of organisations with an opportunity to engage in the formulation of the Kimberley Blueprint. Partners and stakeholders consulted included state government departments, agencies, all Kimberley Local Governments, private corporations, chambers of commerce, aboriginal corporations, regional leaders and community organisations. Over 77 parties were consulted with many provided with recurring updates.

Public Comment

Members of the public are invited to be part of the consultation process and to provide comment on the draft Kimberley Regional Blueprint.

People and organisations wishing to make comment are encouraged to read the full Kimberley Regional Blueprint before making written comment. Electronic copies of the full and abridged versions of the Kimberley Regional Blueprint are available from www.kdc.wa.gov.au and then by following the 'Quicklink' on the Commission's home page. To help with understanding and providing informed comments the Commission has provided a list of frequently asked questions (FAQ's) that can be found at the same location as the Blueprint itself.

Written comments may be made by the following means:-

- Mail: Comments should be addressed to "Kimberley Regional Blueprint", C/- CEO Kimberley Development Commission, PO Box 620 KUNUNURRA WA 6745
- Email: Comments should be addressed to 'info@kdc.wa.gov.au'
- Online: a short survey with capacity for freeform feedback can be found online at www.kdc.wa.gov.au. Note that name, email and postcode fields are compulsory but no information will be disclosed to third parties nor will respondents receive unsolicited emails from the Kimberley Development Commission or its partners.

Final Publication

Public feedback will be collated and considered prior to the submission of a final version of the Kimberley Regional Blueprint to the Minister for Regional Development.

Public comment on the draft Kimberley Regional Blueprint closes at 5:00 pm on Friday 14 November 2014



Image: courtesy Tourism Western Australia

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Images: top - courtesy Tourism Western Australia, middle right - courtesy Kimberley Development Commission, bottom - courtesy LandCorp.





BLUEPRINT FREQUENTLY ASKED QUESTIONS

Draft Kimberley Regional Investment

1. Why does the Kimberley need a Blueprint?

The WA State Government has asked the Kimberley Development Commission to produce the Kimberley Regional Investment Blueprint as an aspirational guide for the region's development through to 2036. The Blueprint seeks to identify what future the region aspires to or wants for itself, what it is capable of, what opportunities and challenges are in front of it and the best ways to measure all of those factors. The Blueprint then seeks to determine strategies that can deliver real outcomes against the Region's aspirations.

By setting out the key strategies and robust ways of measuring the contribution of any undertaking in the region to the region's aspirations, the Blueprint aims to contribute to an environment of sustainable, inclusive and enduring development for the region.

2. Who was involved in consultations for the Draft Blueprint?

The Blueprint has been under development for nearly 2 years. More than 70 organisations and stakeholders' representative were consulted. In preparing the draft, WA State Government Departments and Agencies, Local Government, private corporations and businesses, Aboriginal Corporations, non-government organisations, regional and community leaders and community organizations have provided detailed input into the development of the Blueprint.

3. What area does the Draft Blueprint cover?

The Kimberley Region covers the Shires of Broome, Derby/West Kimberley, Halls Creek and Wyndham/East Kimberley and all of the towns, settlements and communities within these Shires.

4. How does the Draft Blueprint relate to other strategic planning documents?

The preparation of the Draft Blueprint has taken into account over 177 planning documents, reports, strategies and schemes that cover the region.

The Blueprint incorporates the relevant provisions of WA's key planning documents including the State Planning Strategy and, the Kimberley Planning and Infrastructure Framework. It also references the key planning documents from each of the Shire Councils in the region and other regional development planning documents including the Kimberley Workforce Development Plan, the Regional Freight Transport Plan and the State Water Plan.

5. Is the Blueprint a prediction of what will happen in the Kimberley in the future?

No. The Blueprint is not a prediction. In addition to consulting over 70 key stakeholders and working through the 177 plans, reports, studies and schemes that have been prepared in recent times that impact the Kimberley, over 20 Expert Position Papers have been assembled or commissioned on key aspects impacting the region's development. This latter

body of work is available on the KDC website and will be a useful resource into the future. The KDC plans to add to this evidence base over time so that a sound and evolving body of information is available widely throughout the region. Taking all of its evidence base into account, the Draft Blueprint puts forward the first version of what the region could look like into the future if we achieve a vision focussed on people, place and prosperity.

6. Why is the life of the Blueprint only to 2036?

Any long range view of future prospects needs to assume a planning horizon and in this case the Draft Blueprint is aligned with the Census that will occur in 2036. In preparing the Draft Blueprint, the KDC has tried to balance a long term view with the available information and to keep within the upper bounds of sustainable development. Population projections out to 2036 were available and have been included. Whilst planning beyond 2036 is definitely possible, the practicality of assessing trends and impacts, in such a rapidly changing world, over a longer period could impact upon the credibility of the document. The KDC chose to initially use a timeframe to 2036 in this the first Blueprint and to re-assess the planning period with future versions

7. If I or my group hasn't yet been involved in helping to prepare the draft Blueprint, is there an opportunity for us to provide input to the process?

Yes. The KDC recognises that input to the draft Blueprint has not been exhaustive. Input from the public will add both to the content of the Blueprint and also to its acceptance as a useful tool to help shape the collective future of the region. Constructive public comment is welcomed and will add to the final product.

8. What if the Blueprint doesn't talk specifically about the project or initiative that my organisation would like to see progressed?

The Blueprint is not designed to be a list of projects. But by determining the strategies, targets, goals and measures by which projects and initiatives will be assessed now and into the future the Blueprint provides a framework that can help proponents shape projects. Projects that can demonstrate the greatest and most focused contribution to these goals and targets will maximise the opportunities to receive favourable funding considerations from a range of sources. Projects will still need sound justification including robust business cases.

9. Who is the draft Blueprint designed to influence?

The Blueprint has a broad audience. The KDC hopes that the Blueprint will be relevant across the Kimberley and across sectors and interests. The Blueprint will attempt to influence better decision making across both the public, private sector and community sector.

10. When does Blueprint funding open ?

The Blueprint is not a grants program. Many Blueprint aligned initiatives are already receiving funding from the Commonwealth or State governments or their private proponents. It is expected that the Blueprint will have a significant role to play in prioritising many funding decisions in the region but especially State Government and Royalties for Regions funding.

11. Will the Blueprint control the way Government does its business in the region?

The Blueprint is not designed or intended to 'control' any particular activity or interest. It is however pitched as a strong influence, that will help Kimberley people and all those that impact or benefit from development of the Kimberley to shape a long term view of the region, its prospects and what might be achieved with consistent, focussed and co-operative effort.

12. How will you know if the Blueprint is being successful?

The Draft Blueprint establishes some bold targets for the future. The targets will be useful as a way of regional people and investors assessing how well particular initiatives contribute to the long term aspirations of the region. This could be a powerful tool that has not been available to the region before. Progress against those targets will be measured by a comprehensive and developing suite of "Indicators of Progress". The Draft Blueprint proposes that KDC and its partners report regularly on a final set of targets and Indicators of progress.

13. What will happen during the life of the Blueprint and what happens as the future changes?

During the life of the Blueprint, the KDC expects that the evidence base will change and evolve. This improving information base will impact on some of the strategies and consequently upon the Blueprint's targets and indicators of Progress. This should be expected in a rapidly changing and developing region. The KDC will be the custodian of the Blueprint and will work with its partners throughout the region and elsewhere to keep the Blueprint up to date and relevant to the contemporary region. The Blueprint will continue to be a dynamic influence on change and regional transformation into the future.

14. I've seen many plans for the Kimberley, what makes this one different?

The Draft Blueprint is the first attempt in the Kimberley to take a long term and vision-centred view of what the region's future could be, from a broad range of perspectives and needs. The Draft Blueprint tackles some of the difficult and challenging issues facing the region, including how it deals with its people to ensure that all have a bright future, how the precious values of environment and culture remain for future generations and how its economy can prosper to the benefit of all Kimberley people. With these objectives supported by measurable targets and a process to monitor progress, the Blueprint provides a unique and comprehensive future focussed tool for the region.

15. Why is there such a strong social development focus in the draft Blueprint?

The KDC holds the view that the region has enormous 'upside' development opportunity but similarly, for many of the region's residents there is a very challenging development dynamic that acts against the region achieving full benefits. This is one of the most pressing matters to deal with as Kimberley faces its future, and solutions require us all to harness whatever tools are possible. The Blueprint embraces this challenge as a transformational objective. Central to the draft Blueprint are strategies and mechanisms to ensure that as the region develops its full economic potential and we are all able to drive the necessary social improvements and advancements to that ensures future generations of

Kimberley people have a realistic opportunity to benefit. Everyone has a part to play and the Blueprint sets itself as an important influence.

14. How do I comment on the Draft Blueprint?

The full version of the Draft Blueprint can be read (at www.kdc.wa.gov.au)

You can make comments using one of the following options:-

- Online** : a short form online survey is available at www.kdc.wa.gov.au
- Email** : info@kdc.wa.gov.au
(include 'Blueprint Comments' in the subject line)
- Mail** : written comments should be addressed to
Blueprint Comments
Kimberley Development Commission
PO Box 620
KUNUNURRA WA 6743

Commentary must include the details of the persons or organization making the comments. Comments that do not include these details may be excluded from further consideration. Contact details will be treated as confidential and will not be passed to third parties.

The Public Comment Period Closes at 5pm on Wednesday 3 December 2014.

16. How is Feedback assessed? What happens to my comments?

The Kimberley Development Commission welcomes all comments. Every effort will be made to consider and address all especially where there is a consensus from multiple sources prior to introducing a final revision of the Blueprint being undertaken.

17. What happens next?

Following the Public Comment period the draft Blueprint will be reviewed to consider the feedback from public. The final version will then be submitted to the Minister for Regional Development and released to the public after Ministerial endorsement.

Kimberley Development Commission
PO Box 620, KUNUNURRA WA 6743
Email: info@kdc.wa.gov.au
Web: www.kdc.wa.gov.au

COMMENTS ON 2036 AND BEYOND – A REGIONAL BLUEPRINT FOR THE KIMBERLEY ('The Blueprint')

Page #	Relevant Section	Officer Comments	Recommendation
65	<p>Section 3.0 – Regional Growth Centres</p> <p><i>'For Broome to grow to this potential, a range of complementary and strategic initiatives will be involved. The base for future growth, at the scale envisaged, will involve driving and integrating initiatives that will not only build Broome as a centre but support and enhance its role as a regional service centre, such as:</i></p> <ul style="list-style-type: none"> <i>• Broome growth planning:</i> <i>• Broome Economic Development Strategy</i> <i>• Broome Tourism Growth Plan</i> <i>• Broome as a 'Live in, Fly out' centre</i> <i>• West Kimberley revitalisation:</i> <i>• Broome Road Industrial Land development</i> <i>• Chinatown Redevelopment</i> <i>• Transitional housing and home ownership</i> 	<p>This section highlights planning that needs to be done for Broome to grow to the aspirational targets. Although it is assumed this list is not meant to be exhaustive, Shire officers have identified a number of key strategic planning projects that have not been included, and are considered necessary to help realise the potential envisaged in the Blueprint.</p> <p>For instance, in order to contemplate a potential population increase in line with the aspirational target given in the Blueprint, (or even the lesser scenarios of 3-4% per annum included in the KRPIF), the Shire will need to revisit both its Local Commercial Strategy (2007) and Local Housing Strategy (2009). Furthermore, as much of the economic potential discussed in the Blueprint is focused in the rural hinterland, it will be critical to undertake a Local Rural Strategy which considers land capability to identify areas suitable for particular land uses. The Local Rural Strategy should also examine how economic potential can be balanced with social and environmental objectives, and can tie in to work being done on land tenure reform.</p> <p>It is recommended that these projects be referenced in Section 3.0.</p>	<p>a) That 'Broome Growth Planning' be elaborated on to include 'such as updates to the Local Commercial Strategy (2007) and Local Housing Strategy (2009).'</p> <p>b) That 'Local Rural Strategy' be added to the list of initiatives.</p>

	<ul style="list-style-type: none"> developments Broome strategic transport infrastructure development Other future initiatives targeting and complementing growth 		
83	Section 4.0 - Responding to the Influences (Tourism)	<p>The Blueprint states that tourism in the Kimberley is based around two unique selling points, 'the iconic and internationally recognised landscape and environment, and the experience afforded by what are arguably some of the most intact Aboriginal cultures in the world.' These sentiments are echoed in the draft EP, which considers 'nature based, relaxation/rejuvenation, and culinary experiences' as areas where Broome tourism can excel.</p> <p>However, the preservation of an 'iconic landscape and environment' can, in some cases, be seen to be at odds with the desire to develop industries based upon the extraction and processing of natural resources. Additionally, the 'character' of a place can be compromised by an influx of resource industry workers, particularly those employed on a temporary basis, as has previously been a concern for the Shire of Broome. The draft EP considers this, and states:</p> <p><i>'State Government research in 2009 found that the James Price Point onshore gas project could co-exist with tourism assuming "strategies were in place to protect Broome's image" (TRA, 2009). Notwithstanding the status of this particular project, the findings remain valid in that, any mining and energy-related servicing role needs to be managed to ensure it does not undermine other industry sectors from thriving in the Shire.'</i></p>	<p>That an additional challenge be added to 'Challenges for the Growth of Tourism,' being: 'The need to preserve the characteristics that lead to the Kimberley's competitive advantages, whilst also supporting the growth of other industries such as resource extraction.'</p>

		It is considered that the tension between the tourist industry and the resources sector should be recognised as a challenge in the Blueprint.	
91	Section 4.0 - Responding to the Influences (Housing)	<p>The Blueprint discusses 'Environmental Change' and speaks of how the Kimberley is likely to become warmer and wetter, in contrast to the majority of Australia. This is described as being positive in terms of developing rangelands industries and agriculture, however there is also the potential for negative impacts – such as higher intensity storm events, and rising sea levels.</p> <p>The Shire of Broome is generally low lying, and several settlements, including the Broome townsite are currently subject to periodic inundation, which is predicted to increase over time. This will affect how growth can occur and should specifically be referenced in Section 4.0: Responding to the Influences – Housing and Land Challenges.</p>	That an additional challenge be added to 'Housing and Land Challenges,' being: 'Limiting of developable land in some settlements due to potential impacts from natural hazards.'
99	Section 4.0 - Responding to the Influences (Cross-sectoral infrastructure, services, and governance)	<p>This challenges section states:</p> <p><i>'The region's towns and communities provide the setting within which people interrelate and interact, and these need to be planned and serviced well so that they provide attractive, efficient and safe environments with high levels of amenity and community collaboration. Recognising the dispersed geography of the region and the limited resources available to it, there is the need for the region to build sustainable communities and settlements through the adoption of a clearer settlement hierarchy that both enables a focus on growth centre planning and servicing and achieves the sustainability of remote settlements.'</i></p> <p>That this is a challenge is not disputed. However, it is considered that this section needs to mention the potential implications of the Bilateral Agreement</p>	That an additional challenge be added, being: 'Implications from the Bilateral Agreement of 2006 between federal and state government, which committed local government to assume responsibility for service provision to remote communities. The high cost of improving infrastructure and services to a standard experienced in other settlements under the responsibility of local government may limit the sustainable growth of these communities if alternative funding methods are not explored.'

		between State and Federal government, which commits local government to take responsibility for the provision of services in remote Aboriginal Communities. In 2011, the Shire adopted a report by Cardno that estimated a total of \$87 million in operational costs would be required over 4 years to bring services in remote communities within the Shire to a similar standard as is currently provided by the Shire, along with over \$114 million in capital costs. Clearly, this is not sustainable and the appropriate way for these services to be delivered is an ongoing challenge. It is recommended that the Blueprint be amended to reflect this.	
108	Section 5.0 – The Blueprint Vision and Goals (Minerals & Energy: Priorities)	<p>The Blueprint under M&E Strategy 1 & 4, 4 'Priority Actions' calls for:</p> <ul style="list-style-type: none"> • vocational education that targets industry needs • development of skilled workforce and retention of regional employment benefits • establishment of Centre of Excellence in remote capability • Establishment of Regional Renewable Energy Development Fund. <p>It is considered that these actions could be integrated to focus on developing education and training programs that will prepare the local workforce to participate in Research and Development programs, in areas such as Renewable Energy.</p>	<p>That the first Priority Action under 'Services' in M&E 4 be amended to state:</p> <p><i>Plan to develop a skilled regional workforce and retain regional employment benefits, particularly in high value industries such as research and development.</i></p>
110	Section 5.0 – The Blueprint Vision and Goals (Agriculture & Food: Priorities)	The Blueprint under A&F 3 states: 'Develop a Tropical Agriculture Research Facility Campus in the East Kimberley.' It is considered that a similar facility could be developed around aquaculture, preferably in the West Kimberley. This aligns with 5g of the KRPIF, which states: 'Plan for and assist the investment in new and expanding aquaculture industries.'	<p>That a new Priority Action be added under 'Infrastructure in A&F 3 to state:</p> <p><i>Develop a Tropical Aquaculture Research Facility Campus in the Regional City of Broome.</i></p>
110	Section 5.0 – The Blueprint	The Blueprint under A&F 3 states: 'Develop and upgrade	That the first Priority Action under

	Vision and Goals (Agriculture & Food: Priorities)	airports, ports and roads to facilitate export of value-added agricultural product.' It is considered that this priority could be enhanced to reflect the importance of remote airstrips/airports, as well as the need to develop air freight connections to south-east Asia, to capitalise on the regions key 'Comparative Advantage' as an exporter of Agricultural and Food products located within close proximity to the growing Asian market.	'Infrastructure' in A&F 3 be amended to state: <i>'Develop and upgrade airports (including remote airports/airstrips), ports and roads to facilitate export of value-added agricultural product and air freight connections to south-east Asia.'</i>
112	Section 5.0 – The Blueprint Vision and Goals (Tourism: Priorities)	The KRPIF, under 5.15.2 Aboriginal Employment' refers to Kimberley Training Institute's Strategic Plan – Towards 2015, which highlights the potential to provide a range of employment options to Aboriginal people in the tourism sector and on diversified pastoral leases. Integration of Aboriginal tourism opportunities with pastoral lease diversification should be captured as a priority action.	That a new Priority Action be added under 'Governance' in T3 to state: As part of the process of pastoral lease reform and diversification, investigate opportunities for the development of tourism enterprises that integrate Aboriginal Cultural and environmental or 'eco' management driven tourism.
112	Section 5.0 – The Blueprint Vision and Goals (Tourism: Priorities)	The Blueprint in Section 4.0 emphasises the need for tourism enterprises to capture the Asian market, and cites 'the need to open up new aviation routes' as a challenge. However there are no priority actions that specifically reflect this. It is recommended that a new priority action be added to capture the importance of enhanced air transport connections, both between regional cities and interstate and international destinations/markets.	That a new Priority Action be added under 'Infrastructure' in T1 to state: <i>Develop and enhance air transport connections between regional city and interstate and international destinations/markets.</i>
112	Section 5.0 – The Blueprint Vision and Goals (Tourism: Priorities)	Tourism in the Kimberley is constrained by the high cost of air travel, particularly compared to low-cost international destinations such as south-east Asia. The draft State Aviation Strategy (2013) recognises this and states 'Intrastate tourism in WA is constrained by high airfares,' and that WA intrastate airfares are the highest in Australia. A priority action should be included to recognise this challenge.	That a new Priority Action be added under 'Infrastructure' in T1 to state: <i>Maintain market competitiveness as a tourist destination from a cost-of-travel perspective.</i>
114	Section 5.0 – The Blueprint	RI 3 states: 'With industry, increase the commercial	That a new Priority Action be added under

	Vision and Goals (Rangeland Industries: Priorities)	resilience, value and sustainability of Rangeland businesses through diversification.' This is consistent with 5a and 5b of the KRPIF. However, the methods relating to more flexible land use control through local planning schemes which are described in 5b of the KRPIF have not been captured in the Blueprint. It is recommended that this concept be included as a priority action.	'Governance' in R13 to state: <i>Ensure local planning strategies and schemes effectively reflect rangeland reforms and provide greater flexibility in terms of pastoral lease diversification.</i>
116	Section 5.0 – The Blueprint Vision and Goals (Housing Industries: Priorities)	H1 & H2 Priority Actions of the Blueprint include initiatives aimed at enhancing 'access' to home ownership, such as reducing construction costs and regularising the supply of affordable building land. These initiatives will assist in promoting housing affordability by reducing housing costs. However, consideration should also be given to innovative approaches, potentially to financing, which will assist in achieving affordable housing within the region. These approaches would provide an incentive for people, particularly younger people, to re-locate to the region from cities or to remain in the region after their education has been completed. By increasing the number of home-owner residents in the region's communities, this will contribute to less transient populations, ultimately delivering more sustainable communities.	That a new Priority Action be added under 'Governance' in H3 to state: <i>Consider innovative approaches to stimulate investment in home ownership, particularly for first home buyers in the region, such as increase in prescribed thresholds for established house prices with respect to impacts on stamp duty payable.</i>
118	Section 5.0 – The Blueprint Vision and Goals (Education & Training: Priorities)	The Blueprint in E & T 2 acknowledges the importance of increased vocational education and linkages between education and employment, particularly in areas where the Kimberley is seen to have a competitive advantage. There is currently a gap in these type of opportunities being provided in remote communities. It is recommended that a new priority action be added to reflect this.	That a new Priority Action be added under 'Services' in E&T 2 , to state: <i>That vocational training opportunities be provided in remote communities, with a particular focus on areas of competitive advantage such as cultural tourism, bush food production, aquaculture and land & marine management.</i>
118	Section 5.0 – The Blueprint Vision and Goals (Education	The KRPIF under 7c recommends evaluation of opportunities to establish university sub-campus in the	That the first Priority Action under 'Infrastructure' in E&T 1 be amended to

	& Training: Priorities)	region. This could be specifically referenced in the Blueprint.	<p>state:</p> <p><i>Improve the options for educational choice in the region, including consideration of opportunities for university sub-campuses in the regional city, Broome.</i></p>
120	Section 5.0 – The Blueprint Vision and Goals (Health & Wellbeing: Priorities)	<p>H&W 1 under 'Services' states: Promote and facilitate the investment of funds to support services consistent with State norms.' It is considered that this bullet should include reference to the development of accommodation facilities for short stay and itinerant patients. This is consistent with 7(b) of the KRPIF, which states:</p> <p><i>Address health infrastructure requirements in the region by:</i></p> <ul style="list-style-type: none"> <i>Providing accommodation for short-stay patients and visitors at regional centres.</i> 	<p>That the first Priority Action under 'Services' in H&W 1 be amended to state:</p> <p><i>Promote and facilitate the investment of funds to support services consistent with State norms, including the development of accommodation facilities for short stay and itinerant medical patients in regional centres.</i></p>
158	Appendix 2 – Evidence at a Glance, Table 16	It is noted that the Shire of Broome Local Planning Strategy and three informing profiles (Community, Economic and Environment) have not been considered in the literature review outlined in Table 16. As discussed above, the Local Planning Strategy will guide future land use and development within the Shire over the next 10 - 15 years and future revisions of the Blueprint should consider the recommendations of this document and the informing profiles.	That future revisions of the Blueprint consider the Shire of Broome Local Planning Strategy and Community, Economic and Environmental Profiles as part of the evidence base.
161	Appendix 2 – Evidence at a Glance, Table 19	It appears that limited engagement was done with Traditional Owners in the Region. It would be beneficial for future consultations to include all relevant Native Title holders and ideally all Registered Claim Groups in the Kimberley.	That future engagement around the Blueprint include all relevant Native Title holders in the Kimberley, and ideally with all Registered Claim Groups.
167	Appendix 3 – Preliminary Pipeline of Infrastructure and	The KRPIF identifies the sealing of the Broome-Cape Leveque Road as a key improvement for growth of the	a) That Appendix 3 be modified to include 'Sealing of Broome-Cape Leveque Road' as

	Service Projects	tourist industry (one of the key goals of the Blueprint) and this project is also included in Table 8.1 – Road Infrastructure Projects. This project is critical to help realise the economic potential of the Dampier Peninsula and as such can help achieve numerous goals including Agriculture and Food, Minerals and Energy, Tourism, and Rangeland Industries. This project is also referenced in both the LPS and the Western Australian Planning Commission's draft Dampier Peninsula Planning Strategy. It is recommended that it be included in Appendix 3, with 'State Government' (i.e. Main Roads Western Australia) listed as being responsible for delivery.	a project 'in development,' with relevant supplemental information and; b) That 'State Government' be listed as the body responsible for delivery.
167	Appendix 3 – Preliminary Pipeline of Infrastructure and Service Projects	The Broome Resource Recovery Park is listed as a project, however the cost estimates for closure of the existing and construction of the new facility require amendment based on current best estimates.	That Appendix 3 be modified in regard to estimates towards the Broome Resource Recovery Park to include \$5.5M towards rehabilitation of the existing site and \$17.5M towards construction of a new site.
167	Appendix 3 – Preliminary Pipeline of Infrastructure and Service Projects	There are some further key projects on the horizon in Broome that are aligned with the six agendas to change the Kimberley and also the goals of the Blueprint. The projects of note include the Kimberley Regional Offices Redevelopment and the Broome Urban Renewal/New Living Program.	That Appendix 3 be amended to include the following projects: <ul style="list-style-type: none"> • Kimberley Regional Offices Redevelopment • Broome Urban Renewal/New Living Program
	General comment	There is a strong focus on the growth and focus on agriculture in the East Kimberley. There is also significant potential for this to occur in the West Kimberley. E.g Water for Food Program.	That the West Kimberley also be a focal point for agriculture development.